
Test in Project Management Basics; April 10th 2010 08:30-10:30

Scope: *Maylor and the lecture contents in course study period 2 2009.*

Scoring: Each question is maximum two points, total maximum is 20 points.

Eight points are required to pass.

Results: Results are posted on the course home page within two weeks after the test.

Aids: Neither learning aids (e.g. books, notes), nor calculators are allowed.

Language dictionaries are allowed.

Only one question per page!

1. Define what a project is and describe a model for what phases a project passes through.
2. What is stakeholder management? Describe important aspects of stakeholder management.
3. Describe a matrix organisation. Under what circumstances is it useful to organise in a strong matrix structure?
4. Describe briefly 3 of the 6 directions that the project manager need to act in according to Briner, Geddes and Hastings (presented by Susanne Ollila)
5. What is a WBS? Make an example of a WBS and describe the purpose of using one.
6. What is the difference between performance versus conformance attributes of time, cost and quality?
7. Describe the stages in the life-cycle of a team.
8. Make an A-o-A network. Identify the total duration and the critical path.

Activity	Duration	Preceded by
A	4	-
B	6	-
C	2	A, B
D	5	B
E	9	C, D
F	8	D
G	1	D
H	4	E, F
I	7	F, G
J	4	H, I
K	4	H, I
L	3	J, K

9. Describe briefly the Earned Value method and its basic components.

10. Define risk. Describe a process for risk management.

Good luck!